1	HEARING OFFICER BUNDY: Yes.	
2	MS. TSOCHLAS: That has to do with the	
3	existence or the lack of useful information from the	
4	Chief Engineering Survey.	
5	Now, we made an analysis of that	
6	information as to how what quantity of those	
7	responses are not appropriate.	
8	In question 1, which has to do with how we	
9	can make the systems in the Engine Room tamperproof,	
10	37 percent of those responses were inappropriate.	
11	Question 2 was 30 percent of the responses were	
12	inappropriate, whereas question 3, 46 percent of the	
13	responses were inappropriate.	
14	Now, when we analyzed the responses to	
15	question 1, we established that there's probably an	
16	issue with interpreting the word "tamper." Our	
17	personnel onboard don't really understand what the	
18	word "tamper" means.	
19	We have to keep in mind that our shipboard	
20	personnel, apart from their speaking a second	
21	language English isn't their first language	
22	they're also more familiar with terminology as it's	
23	used in the Engine Room and onboard, and tamper isn't	
24	one of the words that is usually used onboard, so	
25	we're looking for a better expression that would be	

1	more understandable to our crew.
2	Question 3 seems to be completely
3	misconstrued, so we're also looking into that, as to
4	how to express it better so that it will be in the
5	terminology of our personnel onboard.
6	Question 2, which we consider that 30
7	percent, approximately one-third of the responses
8	being inappropriate is acceptable, because this is a
9	new initiative, it's an idea that our personnel are
10	not yet familiar with. So we think that if we
11	continue training and familiarization with the issue,
12	they will become more accustomed to the idea behind
13	the Fleet Engineering Survey and in time they will be
14	able to provide further constructive feedback.
15	Now, Captain Wigger responded to us, when
16	we asked for his opinion because we've provided
17	him with all the feedback that we've received over
18	the last within 2009 from the Fleet Engineering
19	Surveys, and he responded to us that he thinks that
20	the questions are fine; they don't really need
21	adjustment. Mr Sanborn also responded the day before
22	yesterday to us, and he has provided some suggestions
23	as to improving the Fleet Engineering Survey, so
24	we'll look at those suggestions and try and

incorporate them into our revised fleet engineering

- 1 survey. However, I think that the essence of this is
- 2 that our personnel needs time to become accustomed to
- 3 the idea. Over time, we will start getting better
- 4 feedback from our crew.
- 5 HEARING OFFICER BUNDY: I've got one
- 6 question on the -- it's probably a little bit of a
- 7 nitpick, but in describing the three questions, the
- 8 graph that you provided about the second question
- 9 shows inappropriate as 13 percent not 30.
- MS. TSOCHLAS: Oh, dear. I think that's
- 11 a...
- 12 HEARING OFFICER BUNDY: And the 30 percent
- was appropriate maintenance equipment minimize
- 14 leakages.
- MS. TSOCHLAS: I'll have to check that
- 16 again, and I'll provide you with the correct
- 17 numbers.
- 18 HEARING OFFICER BUNDY: Yeah. If you look
- 19 at -- if you look at -- it says: It was established
- 20 that approximately 30 percent of responses to
- 21 question 1...
- MS. TSOCHLAS: Okay. Yes.
- 23 HEARING OFFICER BUNDY: And yet, the figure
- 24 1 shows 37 percent.
- MS. TSOCHLAS: Yes, 37 percent is for

Page 29 1 question 1, 13 percent for question 2. 2 HEARING OFFICER BUNDY: 3 MR. CHALOS: Is it 13 or 30? 4 HEARING OFFICER BUNDY: The graph shows 5 13. MS. TSOCHLAS: I'll have to check my 7 calculations again. 8 HEARING OFFICER BUNDY: Okay. 9 MS. TSOCHLAS: I can do that now, if you'd 10 want to wait for a couple of minutes, or we could go 11 on, and I can --12 HEARING OFFICER BUNDY: Why don't we go on 13 and we'll come back to it, because I... 14 And what you've just described, though, is 15 getting the fleet used to the idea. And we've seen 16 the e-mail correspondence back and forth between you 17 and Captain Wigger. What do you propose to do to 18 encourage the seafarers to pay more careful attention to this? 19 20 I realize anybody that's ever taken a 21 survey at their employment knows that a lot of 22 people -- if you can say "yes" and "no," and no more, 23 that's what most people will do. And the idea here, 24 I guess, is to -- is twofold: Number one, to keep -is to keep the seafarers focused on the issue, to 25

1 make sure that they understand that management is paying careful attention to it; but also, of course, 2 to mine their fund of knowledge to try and figure out 3 4 if there isn't something that isn't being done that 5 could be done that would make things more efficient. 6 Is there some effort to, as part of the 7 training or otherwise, to encourage real serious 8 participation in these surveys? 9 MS. TSOCHLAS: Well, as I mentioned, it's 10 included in the pre-joining familiarization, where 11 the purpose of the survey is explained to our seafarers, and we try to encourage them through that. 12 13 Then when superintendents go onboard, the issue is 14 discussed again with the personnel onboard in an 15 effort to encourage them to use the Fleet Engineering Survey as a way to communicate information to us that 16 17 could make things better for them onboard. 18 HEARING OFFICER BUNDY: Okav. 19 LT. COMMANDER CASHMAN: Mr. Bundy, it's 20 Lieutenant Cashman. 21 If I may, I guess I have a concern here 22 about the concerns for the mariners understanding of 23 the word "tamper" and the way the question's being 24 In the pre-joining training and the asked. environmental training, what are they being taught in 25

1	terms of not not tampering or what not to do to
2	the system? And if we believe they're really getting
3	the information across in the training, shouldn't we
4	be able to ask the same type of question in that
5	survey to as a follow-up?
6	MS. TSOCHLAS: "Tamper" is not a word
7	that's generally used onboard, so we try and explain
8	that it's to do with bypassing systems. When they go
9	onboard, we have to remind them of this again, and it
10	would be easier for them if it was in their own
11	terminology and not in our terminology.
12	LT. COMMANDER CASHMAN: Okay. What's the
13	terminology that's used in the pre-joining training
14	and your environmental training?
15	MS. TSOCHLAS: "Bypassing systems."
16	Engineers are more familiar with the use of
17	the words "bypass the Oil Content Meter or the
18	Oil/Water Separator" rather than to use the words
19	"tamper with the Oil Content Meter."
20	LT. COMMANDER CASHMAN: Okay. So is there
21	plans to change the survey to ask about bypassing and
22	then maybe a second question to ask about making
23	changes to or affecting the Oil Content Meter?
24	MS. TSOCHLAS: Yes, something like that.
25	Of course, as we have mentioned now and

1 during the last hearing, any suggestions that you may 2 have are very welcome to help us improve the Fleet 3 Engineering Survey. 4 LT. COMMANDER CASHMAN: Okay, thank you. 5 CAPTAIN WIGGER: This is Rich Wigger again. 6 I just make a quick comment. In response 7 to Ionia's request for recommendations on that Fleet 8 Engineering Survey, a lot of my response is based 9 upon experience I've had with other cases and with 10 the same type of survey. 11 When I reviewed the summary of responses 12 and reviewed the questions, I thought the questions 13 were definitely related to the requirements of the 14 Scope of Work, directly related, and with regard to 15 the responses, I think sometimes we have to be a bit 16 careful of expectations. Because having seen some 17 other companies' surveys and responses, I thought, 18 you know, anything over 50 percent responsiveness was 19 pretty good. And in looking at the types of responses, I don't think, you know, you're going to 20 21 get anything startling. 22 As far as the tamperproof, I think the crews have identified, you know, key areas that can 23 24 be addressed to prevent any tampering, and -- but, so 25 I just -- I guess the only caution I have there is,

- 1 having had experience onboard with the seafarers,
- 2 having had experience with some of these other cases,
- 3 that, you know, you can only expect so much, and I'm
- 4 not sure there's that much out there that's not
- 5 already covered by most of the ECPs, with regard to
- 6 the engineering requirements and some of the other --
- 7 and, of course, training is a critical aspect, as
- 8 well.
- 9 MS. PETTUS: Mr. Bundy, do you want -- I
- 10 mean, I have some thoughts along those lines. Do you
- 11 want to go head and continue the presentation for
- 12 Ionia or do you want to stop and discuss this in more
- 13 depth now?
- 14 HEARING OFFICER BUNDY: Well, I tell you
- 15 what, I think that, as long as we're on the topic, we
- 16 might as well get it hashed out, and so why don't we
- 17 just go ahead now.
- MS. PETTUS: Okay. Well, one of my
- 19 thoughts was -- and maybe this comes from the
- 20 experience of having to interview people and ask
- 21 questions where we don't necessarily know how much
- 22 they're going to understand about what you're asking,
- 23 but a lot of times you will get better responses if
- 24 you break questions into smaller bite-size pieces,
- 25 and what I mean by that is, the three questions that

т.	ionia has, while they're directly related to the same
2	material in the Scope of Work, each one of them
3	covers a very broad range of subject matter. So
4	you're talking about multiple pieces of equipment
5	and/or systems and very general sort of "how can you
6	tamperproof it."
7	And Channing actually helped me out by kind
8	of letting me look at some surveys that were issued
9	by other companies, and they tend to have a lot more
10	questions. Now, some of it is because they're
11	dealing with a lot more subject areas, so they may
12	have oil pollution questions and, say, garbage
13	questions, and, say, sanitation questions, but one of
14	the things that struck me is they actually break out
15	their questions specific to you know, one set of
16	questions about the Oil/Water Separator. So it will
17	be the Oil/Water Separator and what problems
18	you have, or what makes it difficult to operate the
19	Oil/Water Separator, if anything: Are there enough
20	spare parts for the Oil/Water Separator; are there
21	ways that you think the Oil/Water Separator can be
22	bypassed or tampered with, or something along those
23	lines, so that if you can make it so that someone
24	doesn't have to think too much about 20 different
25	things to answer one question, you're likely to get

1 much better responses or much more precise responses, 2 and you'll get a more fine-tuned sense of how many 3 people think very specific things are a problem. it may actually be more helpful to the company to get 5 responses to smaller, more discrete questions than sort of the three broad ones that Ionia has here. 6 7 HEARING OFFICER BUNDY: Okay. Would you -do you have perhaps some exemplars that you could 8 9 share, from some of those other cases, with 10 appropriate redactions, I suppose, made? 11 MS. PETTUS: Yeah. I guess what we could 12 do maybe is pull the questions rather than just kind 13 of giving the surveys --14 HEARING OFFICER BUNDY: 15 MS. PETTUS: -- over. And I think that's something that we could probably do without too much 16 difficulty. 17 18 HEARING OFFICER BUNDY: Would that -- do 19 you think that would be helpful, Ms. Tsochlas? 20 MS. TSOCHLAS: Of course, it would be very 21 We -- all information and suggestions for 22 us to have a look at and give us ideas to improve the

survey are very welcome and would help us in

improving it. So that would be great.

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Mr. Sanborn's suggestions were something

- 1 along those lines, as well. So we could combine all
- 2 that information and make the best we can of
- 3 everything.
- 4 HEARING OFFICER BUNDY: Great.
- 5 Okay. If you could just go ahead and
- 6 directly e-mail those to Ms. Tsochlas, Ms. Pettus,
- 7 that would be great.
- MS. PETTUS: Okay. We'll try to get that
- 9 done in the next week or so.
- 10 HEARING OFFICER BUNDY: Okay. Thank you.
- 11 Thank you.
- 12 Are we finished with the Fleet Engineering
- 13 Survey?
- MS. TSOCHLAS: Yes, we are.
- 15 HEARING OFFICER BUNDY: Now shall we move
- 16 on to the training issue?
- MS. TSOCHLAS: Yes.
- The process of our training program, you
- 19 have outlined -- Mr. Bundy has outlined, in last
- 20 night's e-mail, to focus on the pre-training
- 21 assessment.
- 22 As we had reported in July of 2009, we had
- 23 purchased the Seagull competency assessment software.
- 24 We had some difficulties with installation because of
- 25 our network. The software installed at the manning

- 1 agents in 2009, they practiced with it throughout
- 2 December, and as of the 1st of January, 2010, it has
- 3 been fully implemented.
- 4 At the moment, we are using the pre-load
- 5 questionnaires that have been prepared by Seagull to
- 6 evaluate the seafarer's knowledge, and that's in
- 7 accordance with the STCW requirements.
- 8 STCW requirements take into account safety,
- 9 cargo handling, navigation, IMO rules and
- 10 regulations, which include MARPOL and flag
- 11 administration requirements.
- The software that we purchased, though,
- 13 also allows for us to develop our company-specific
- 14 questionnaires, and at the moment, we are developing
- 15 those questionnaires in order to focus on
- 16 environmental awareness, rules and regulations
- 17 pertaining to the environment specifically, and our
- 18 Environmental Management Plan.
- Now, the Pre-joining Familiarization and
- 20 Training Program is a program that each seafarer
- 21 nominated to join a company-managed vessel is
- 22 required to attend. It has a duration of ten days.
- 23 The program covers familiarization with the company's
- 24 Safety Management System, which includes the
- 25 Environmental Management Plan, in-house training on a

Τ	wide range of subjects, utilizing both the CBT unit
2	that we have installed at the manning agents and the
3	company's instructors, and additional training at
4	recognized external organizations. Training that is
5	provided, that is focused on environmental elements,
6	is environmental awareness, auxiliary machinery
7	systems, bilge water/waste oil operation and
8	management, cargo handling and safe operation, MARPOL
9	Annex I, MARPOL Annex II, MARPOL Annex VI, and the
10	Shipboard Environmental Management System.
11	Now, the Shipboard Environmental Management
12	System is a new initiative. We had our instructors
13	at the manning agents trained in order for them to be
14	able to present that course in-house. The trainers
15	developed material for us to be utilized during that
16	training course. We approved that material. And the
17	training course, it lasts it has a duration of
18	three days, and it covers the history of MARPOL,
19	MARPOL Annex I, II, III, IV, V AND VI, so we've
20	included garbage management, as was discussed during
21	the hearing in July of 2009, the principles of
22	environmental management, environmental aspects and
23	impact, initial environmental review, setting
24	environmental objectives, environmental control and
25	documentation, and portside control inspection.

Page 39 1 Our aim was to make sure that that course was carried out at least once a month at the manning 2 agents', and up until now, it has been carried out 3 4 twice in October, twice in November, twice in December and twice in January, as well. 5 MR. SANBORN: Krystyna, this is Jim 7 Sanborn. If I may, I'd like to ask a question before 8 I get lost. 9 The training that you -- the training that 10 you've just described at the manning centers, is this 11 just for new hires or is this -- or do you have a 12 separate and perhaps the same program for those that 13 have -- those who have rejoined? 14 MS. TSOCHLAS: All our seafarers, 15 regardless if they are new hires or rejoining, take part in the Pre-joining Familiarization Program. 16 17 program is adjusted; the content of the program is 18 adjusted according to whether they are new or 19 they are rejoining. 20 MR. SANBORN: Okay. Thank you. 21 HEARING OFFICER BUNDY: Now, where does the three-day environmental training come in? 22 23 part of the pre-joining familiarization? 24 MS. TSOCHLAS: Yes, it is.

HEARING OFFICER BUNDY: Okay. So out of

the ten days, three days are devoted to the list of 1 2 topics you just described. 3 MS. TSOCHLAS: Yes, exactly. HEARING OFFICER BUNDY: Okay. And as part 5 of the pre-joining, the assessments that we're talking about -- and I'm sorry if I'm being dense, 6 7 but is the assessment that we talked about last time 8 and you just described a minute ago that was implemented in January, is this -- is this -- This 9 10 occurs before the pre-joining familiarization? MS. TSOCHLAS: Yes, it occurs -- When the 11 12 candidate is nominated, he brings the certificates to 13 the manning agent -- that's if he's new -- and he 14 begins with a medical examination and all the 15 requirements you have before he starts the 16 pre-joining familiarization, and he does the 17 assessment. 18 HEARING OFFICER BUNDY: Oh, okay. 19 MS. TSOCHLAS: When he is evaluated, if any 20 weak areas are identified, then the trainers, the 21 instructors know that they have to focus on those 22 weak areas in order to improve those weaknesses. 23 So, if a candidate HEARING OFFICER BUNDY: 24 at least gets far enough along the process to show up with the certificates, and the medical exam, and does 25

- 1 the assessment exam, then he -- is he assured of a 2 berth at that point, or could his lack of appropriate 3 knowledge in the assessment wash him out before the 4 pre-joining familiarization? 5 MS. TSOCHLAS: The assessment of the 6 seafarer is a combination of using the evaluation 7 software, but he is also assessed throughout the training program right up until the last day, of 8 hire, before joining the vessel. 9 10 HEARING OFFICER BUNDY: 11 MS. TSOCHLAS: So it's an ongoing 12 assessment in parallel with -- The competency 13 evaluation software that we're using, we're using as 14 a tool to help us know where to focus on during the 15 training. We don't want to use it as something that 16 will pass or fail a seafarer and decide whether he will join one of our vessels or not; it's purpose is 17 18 to aid us in knowing where to focus the training on, 19 so that we can improve his knowledge. 20 HEARING OFFICER BUNDY: Okay. And you've provided in the materials -- let's see if I can find 21 22 it here -- a set of at least preliminary assessments 23 of what -- of what has occurred so far, in terms of 24 percentages of...
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Yes.

MS. TSOCHLAS:

Page 42 1 HEARING OFFICER BUNDY: Let me find it. 2 MS. TSOCHLAS: It was in the follow-up --3 HEARING OFFICER BUNDY: Here it is. 4 on the last page of an update on training issues specifically. This is in your e-mail -- or your 5 report dated January 15. 6 7 MS. TSOCHLAS: Yes. HEARING OFFICER BUNDY: And then, at the 8 9 very last page, there's a discussion: Engine 10 department; deck department, et cetera. 11 Is there anything in the pre-joining 12 assessment competency testing that tests for 13 environmental awareness and pollution prevention? 14 MS. TSOCHLAS: Yes. Environmental awareness is included in the rules and regulations 15 16 and the STCW requirements, but it's not as a separate 17 category, and that's why we're developing 18 company-specific questionnaires, so that we can focus 19 on the environmental awareness as well, in addition 20 to the STCW requirements. 21 HEARING OFFICER BUNDY: So the STCW is 22 encompassed here on this page that I'm referring to, 23 and as part of your pre-training competency 24

assessment, you're going to add pollution prevention

and environmental concerns, as well?

Page 43 1 MS. TSOCHLAS: Yes. 2 HEARING OFFICER BUNDY: Okav. 3 MS. TSOCHLAS: That's what we will be 4 doing, yes. 5 HEARING OFFICER BUNDY: And when is that 6 going to be accomplished? MS. TSOCHLAS: We hope that by the time 8 we are at the next hearing, we will have results. 9 HEARING OFFICER BUNDY: Okay. 10 MS. PETTUS: This is Lana Pettus. 11 Just a question: You mention that this 12 particular software is kind of to help, I guess, 13 focus the training that folks get, based on what they 14 already know, and that they're observed throughout training to determine basically whether they're 15 16 getting it or not. 17 Is there some sort of written assessment --18 or how are they assessing whether folks are ready to 19 go on and join the ships? 20 MS. TSOCHLAS: It's a com -- well, at the 21 end of the training that's carried out at the 22 external organizations, they write a test, and that's 23 when they get the certificate or not, because that's 24 If they are able to get the one criteria:

certificates that they have to. During the in-house

- 1 training, the instructors monitor the performance of
- 2 the seafarer, through his attention during the course
- 3 of the questions he makes, and also the marks that he
- 4 acquires at the end of each CBT unit; and through
- 5 interviewing him they also assess the standard of
- 6 English. So that's a combination that is carried out
- 7 throughout the assessment, and at the end it's
- 8 decided whether or not he will finally join the
- 9 vessel. A written assessment analyzing each of those
- 10 factors, though, is not carried out.
- 11 HEARING OFFICER BUNDY: Who has the final
- 12 decision about whether he joins the vessel: The
- 13 master, or the superintendent, or who is the final
- 14 sign-off?
- MS. TSOCHLAS: It depends on the rank of
- 16 the seafarer. The manager of the manning agent has
- 17 the final decision for spacing.
- 18 (Whereupon, the reporter requested
- 19 clarification.)
- MS. TSOCHLAS: The crew manager obtains
- 21 reports from the manning agent regarding the junior
- 22 officers, and based on that he approves the
- 23 appointment of the seafarer, whereas the senior
- 24 officers, captains and chief engineers, the crew
- 25 manager has the final decision along with the

technical manager and the operations manager. 1 2 HEARING OFFICER BUNDY: Okay. And do each 3 one of these people have the feedback at least, from this pre-joining training and pre-training assessment 5 process, in making their determination about whether a candidate is going to actually join the vessel? 6 7 MS. TSOCHLAS: Yes, of course. Because the 8 senior officer, the chief engineer and master are 9 usually Greek, so that we have them at our premises 10 here in Ionia, and we spend the ten days with them. All department managers have time with the seafarers, 11 so they are able to closely monitor the performance 12 13 of each seafarer during that period; that's to do 14 with the senior officers. 15 HEARING OFFICER BUNDY: IJh-huh. 16 MS. TSOCHLAS: And the junior officers, the 17 crew manager does have contact with the manning 18 agent, and he is provided with information, and 19 that's why, based on that information, he can make 20 his decision. 21 Also, the previous history, most -- we have 22 over 80-percent retention of crew, so most of our 23 seafarers, we do know them and we have worked with 24 them, and they are appraised at the end of each tour 25 of duty. So we have a pretty good picture of all our

Page 46 1 seafarers. 2 HEARING OFFICER BUNDY: Oh, okay. 3 MS. TSOCHLAS: Okay, so should I go on? 4 HEARING OFFICER BUNDY: Yes, please. 5 MS. TSOCHLAS: The second item is the report from the visits to the manning agent. 7 I didn't actually submit any reports of 8 visits to the manning agent in the materials before 9 because it wasn't requested of us, but because it was 10 mentioned in last night's e-mail, I have prepared 11 something brief. 12 Is that all right? 13 HEARING OFFICER BUNDY: Yes. 14 MS. TSOCHLAS: Okay. In July 2009, the 15 company's crew manager visited the manning agent in 16 Manila. He spent approximately three weeks then. 17 His report of his visit there indicated that he 18 visited the external training organizations that we work with: Far East Maritime Foundation, Exact 19 20 Training Center, Maritas Training Center and some 21 others. 22 HEARING OFFICER BUNDY: Slow down, 23 please. 24 MS. TSOCHLAS: In order to evaluate 25 training methods and the standard of training that's

Page 47 1 provided at those centers --2 HEARING OFFICER BUNDY: Ms. Tsochlas, Could 3 you repeat the names of the centers? Far East Maritime 4 MS. TSOCHLAS: 5 Foundation, Exact Training Center, and Maritas 6 Training Center. 7 HEARING OFFICER BUNDY: Thank you. 8 MS. TSOCHLAS: Is that all right? HEARING OFFICER BUNDY: Yeah. 10 The court reporter has to get these down. 11 MS. TSOCHLAS: Yeah. 12 He also inspected their facilities and the equipment that they have available for training. His 13 14 report indicated that the standard of training that 15 was provided to our seafarers at those organizations 16 are of an acceptable standard and in line with our 17 requirements. 18 During that visit to the manning agent, he 19 installed the CBT unit that was purchased for the 20 manning agent, and he trained the instructors that we have there in its use. He also carried out 21 22 training regarding the Environment Management Plan.

He trained the instructors in order for them to be

able to provide the training to the seafarers, and

the crew manager also trained available seafarers

23

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1 during his attendance there. 2 In December 2009, the crew manager visited 3 the manning agent again in Manila. He observed the --4 5 HEARING OFFICER BUNDY: I'm sorry, what 6 month was that? 7 MS. TSOCHLAS: December 2009. HEARING OFFICER BUNDY: Thank you. 9 MS. TSOCHLAS: The first visit was in July, 10 the second in December. He observed the Shipboard Environmental 11 12 Management System training, the new initiative that 13 we have, in order to confirm that the topics are 14 being covered as we expect and in accordance with our 15 requirements. He also completed the installation of the competency evaluation software and he made sure 16 that the instructors at the manning agent's are 17 familiar with the use and purpose of that software, 18 and he found that the progress of the training 19 20 courses and the acceptance, from both trainers and 21 trainees, is very positive, and the seafarers are enthusiastic about using the CBT. 22 Then, in January 2010, about a week ago, in 23 fact, one of our safety and quality superintendents 24 visited the manning agent's in Manila. He reported 25

1	that he found the premises to be tidy and clean and
2	organized. Training is carried out smoothly and
3	effectively. He found that the trainers, the
4	instructors, there are very keen and enthusiastic
5	about what they're doing, and they communicate well
6	amongst themselves and with the trainees. He
7	observed some of the training programs that were
8	being carried out there, and he found that they were
9 .	very comprehensive and presentations were
10	interesting, providing good knowledge to the
11	candidates and keeping the candidates' attention, and
12	he found that they have an interactive theme which
13	facilitates the trainee's participation and enables
14	the exchange of ideas, so that trainees are getting
15	the essence of the information that is being provided
16	to them.
17	The superintendent also attended the Safety
18	Management System training familiarization, MARPOL
19	training and VGP. He identified that there are some
20	amendments that we have to make to those training
21	presentations in order for them to be updated. The
22	computer-based training, he found that there was some
23	confusion with the instructors there with the use of
24	what's called the "VOD stick." It's exclusive to the
25	CBT, and it's how the records are transmitted to us.